

**BY ORDER OF THE  
SECRETARY OF THE AIR FORCE**

**AIR FORCE POLICY DIRECTIVE 16-1**

**2 NOVEMBER 2009**



**Operations Support**

**INTERNATIONAL AFFAIRS**

**COMPLIANCE WITH THIS PUBLICATION IS MANDATORY**

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This policy directive applies to all United States Air Force (USAF) personnel, including Air Force Reserve Command (AFRC) and Air National Guard (ANG) personnel who deal with international matters. This directive implements Department of Defense Directive (DoDD) 5132.03, *DoD Policy and Responsibilities Relating to Security Cooperation*, DoDD 5132.12, *Consolidations and Reductions of U.S. Defense Attaché Offices (DAOS) and Security Assistance Organizations (SAOS)*, DoDD 5230.20, *Visits and Assignments of Foreign Nationals*, Department of Defense Instruction (DoDI) 2010.12, *Aviation Leadership Program*, and DoDI 5410.17, *United States Field Studies Program (FSP) for International Military and Civilian Students and Military Sponsored Visitors*.

Refer recommended changes and questions about this publication to the Office of Primary Responsibility using the AF Form 847, *Recommendation for Change of Publication*; route AF Forms 847 from the field through the appropriate functional chain of command.

Air Force offices implementing this policy directive will ensure all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, *Management of Records*, and disposed of in accordance with the *Air Force Records Disposition Schedule* located at <https://www.mv.af.mil/gcss-af61a/afrims/afrims/>. See Attachment 1 for a glossary of references and supporting information.

**SUMMARY OF CHANGES**

Revisions include reference to the Air Force role for Building Partnerships (paragraph 3) as well as specific Deputy Under Secretary of the Air Force, International Affairs (SAF/IA) Building

Partnerships Capability Portfolio Manager (paragraph 4.4) responsibilities. Organizational references (paragraph 4.2) and terminology have been updated throughout.

1. The Air Force must build, sustain, and expand relationships in support of national security objectives. Effective action in the international affairs arena provides the basis for these partnerships. This directive establishes policies for the pursuit of US national security goals and objectives, improving coalition warfighting capabilities, and promoting partner air force interoperability.

2. The Air Force will maintain a close relationship with the Office of the Secretary of Defense, the Joint Staff, theater commanders, other military departments, the Department of State, and other US agencies to ensure Air Force international programs, objectives, policies, and activities support national security objectives.

3. SAF/IA, on behalf of the Secretary of the Air Force and the Air Force Chief of Staff, is responsible for the Air Force's Global Partnership Strategy. The USAF will conduct international activities and build partnerships in order to assure regional stability by enhancing our international partner's ability to secure their own borders, respond to humanitarian crisis/natural disasters, and participate in collective security and coalition operations.

3.1. Partner air force transformation will be encouraged to foster commonality, compatibility, and interoperability between US forces and partners within legal, fiscal, and political boundaries.

3.2. The Air Force will focus building partnership activities across the domestic and international spectrum which requires collaboration with the combatant commanders, US Embassy country teams, interagency partners, military services, nongovernmental organizations and our international partner's security forces.

4. SAF/IA is responsible for oversight and advocacy of Air Force international programs and policies. SAF/IA will develop policy for SECAF approval and implement policy by developing and disseminating guidance for the direction, integration, and supervision of US Air Force international programs and activities.

4.1. SAF/IA advises and supports the Office of the Secretary of the Air Force, the Office of the Chief of Staff, and civilian and military officials of the Department of the Air Force concerning international activities.

4.2. SAF/IA is the Air Force focal point for Department of Defense (DoD), Joint Staff, other Military Departments, Department of State, and other US Government agencies for matters involving USAF international interests. Deputy Chief of Staff, Operations, Plans and Requirements (AF/A3/5) is the Air Force focal point for operational US Air Force international issues which include, but are not limited to, standardization of tactics, techniques and procedures; North Atlantic Treaty Organization and other coalition defense planning; operational doctrine; operationally-focused staff talks; high level simulation and war-gaming; requirements road-mapping and lessons learned.

4.3. SAF/IA is responsible for development and coordination of the US Air Force position on joint, interdepartmental, and interagency non-operational international matters.

4.4. SAF/IA, as the Air Force Building Partnerships Capability Portfolio Manager, is the lead Air Force agent for building global partnerships and overseeing the Building Partnerships Capability Portfolio.

4.5. SAF/IA is responsible for developing and implementing the Air Force Theater Security Cooperation Management Information System (AF TSCMIS). AF TSCMIS is the tool for the Air Force to track and assess security cooperation activities.

4.6. Specific areas of SAF/IA responsibility include: politico-military affairs; security cooperation programs; foreign exchange and training programs; international armament cooperation activities, including negotiating and signing international agreements for air, space and cyberspace; technology transfer; disclosure policy and related activities; international military training and education; and international affairs specialist program (International Affairs Specialist, USAF attachés, and military personnel exchange). SAF/IA coordinates USAF and foreign officer, enlisted, and civilian exchange programs, professional military education and United States Air Force Academy positions offered to foreign countries, senior Air Force officials' international travel, and visits of foreign officials to Air Force installations.

5. SAF/IA will evaluate the effectiveness of Air Force policy guidance for the direction, integration, and supervision of Air Force international programs and activities. SAF/IA will track the status and trend of US Air Force international programs and activities.

MICHAEL B. DONLEY  
Secretary of the Air Force

**Attachment 1****GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFI 16-102, *Latin America Cooperation (LATAMCOOP) Fund*, 1 May 1997

AFI 16-105 (I), *Joint Security Assistance Training (JSAT)*, 5 June 2000

AFI 16-107, *Military Personnel Exchange Program (MPEP)*, 2 February 2006

AFI 16-109, *International Affairs Specialist (IAS) Program*, 23 June 2006

AFI 16-110, *US Air Force Participation in International Armaments Cooperation (IAC) Programs*, 4 November 2003

AFI 16-201, *Air Force Foreign Disclosure and Technology Transfer Program*, 1 December 2004

AFMAN 16-101, *International Affairs and Security Assistance Management*, 20 June 2003

AFPD 16-2, *Disclosure of Military Information to Foreign Governments and International Organizations*, 10 September 1993

DoD 5105.38-M, *Security Assistance Management Manual (SAMM)*, October 3, 2003

DoDD 5132.03, *DoD Policy and Responsibilities Relating to Security Cooperation*, October 24, 2008

DoDD 5132.12, *Consolidations and Reductions of U.S. Defense Attaché Offices (DAOS) and Security Assistance Organizations (SAOS)*

DoDD 5230.20, *Visits and Assignments of Foreign Nationals*

DoDI 2010.12, *Aviation Leadership Program*

DoDI 5410.17, *United States Field Studies Program (FSP) for International Military and Civilian Students and Military Sponsored Visitors*

HAFMD 1-16, *Deputy Under Secretary of the Air Force, International Affairs*, 16 May 2009

United States Air Force Global Partnership Strategy, *Building Partnerships for the 21<sup>st</sup> Century*, 18 December 2008

***Abbreviations and Acronyms***

**AF/A3/5**—Air Force Deputy Chief of Staff for Air, Space and Information Operations, Plans and Requirements

**AFI**—Air Force Instruction

**AFMAN**—Air Force Manual

**AF TSCMIS**—Air Force Theater Security Cooperation Management Information System

**AFPD**—Air Force Policy Directive

**AFRC**—Air Force Reserve Command

**ANG**—Air National Guard

**DoD**—Department of Defense

**DoDD**—Department of Defense Directive

**HAFMD**—Headquarters Air Force Mission Directive

**SAF/IA**—Deputy Under Secretary of the Air Force, International Affairs

**US**—United States

**USAF**—United States Air Force